University Budget Committee (UBC) Notes  
Friday, April 23, 2004

Present:
Steve Carlson  Gretchen Kinney Newsom  Laurie Sheppard
Randi Darnall-Burke  Judith Little  Carol Terry
Susie Dodson  Sue MacConnie  Rick Vrem
Karen Earls  Wayne Perryman  Samantha Williams
Nancy Kelly  Robert Read  Shawn MacDuff - notetaker

Absent:
Steve Butler  Carl Coffey  Thomas (TK) Koesterer
Saeed Mortazavi  Donna Sorensen

Agenda:
1. Approval of Minutes
2. Review and discussion of priority listing
3. Benchmark comparisons
4. Discussion of next step

Priority list:
- Subprograms include activities from several different organizational areas so difficult to compare with divisional budget reduction information
- Can be used as one tool to see whether our budgets are parallel to our priorities but then must investigate any differences further

Benchmark comparisons:
- Emphasize the importance of classifying both budgets and expenditures properly
- Is this information valuable or is HSU unique?
  - HSU rural and highly residential
  - May find better comparisons outside of CSU?
    - Data not currently structured for national comparisons
  - Data “not current”?
    - Utilizes latest available data for peer comparisons
    - Does not include latest HSU reductions
      - Should not use reduced data as baseline

What have we learned from prior reductions:
- Consolidated some colleges
  - Not feasible to merge any further
- Many across-the-board reduction levels
  - Regressive
- Performed some program review
  - Bad idea; program review should be independent of funding crisis
Long-term strategy:
- Look at program review
- Suspend some certification programs and minors
- Will not realize immediate savings; will not solve current problem

Next steps?
- Must make decisions regarding any changes to divisional reductions sooner rather than later
  - Union notification deadlines
  - Later we postpone, larger the reduction
- What recommendation should we give to the President?
  - Look at priorities against divisional reductions proposed at last meeting
- Can we look for funding elsewhere?
  - Grants increasing but only help at margins, not with core funding
  - Academic Affairs considering loan from Extended Education
  - Can we get more funding from the CSU?
    - HSU hit hardest in system
    - CSU would say they have “over funded” us in the past
  - Cannot expect any additional funding
  - Must align short-term cuts with long-term planning and goals

Consensus:
- Look more closely at how HSU compares to peers
- Look at % reductions proposed by Vice Presidents
- Rethink priorities survey
- Meet again in 2 weeks